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Introduction to Pattern

April 2026

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Pattern helps brands accelerate profitable growth on global ecommerce marketplaces.

Pattern at a Glance

$2.5B
2025 Revenues

124%
2025 Net Revenue Retention %

53%
2025 Revenues related to Brands > 5 years

$153M
2025 Adj. EBITDA[1]

66T+
Ecommerce Data Points[2]

31
Patents and Patents Pending[2]

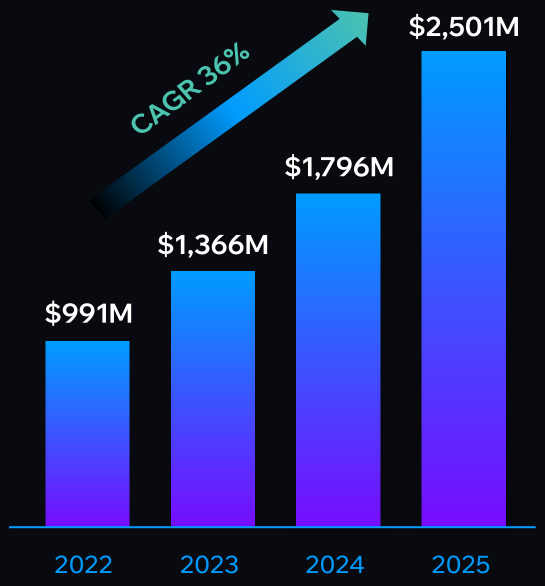
70+
Global Marketplaces[2]

200+
Brands[2]

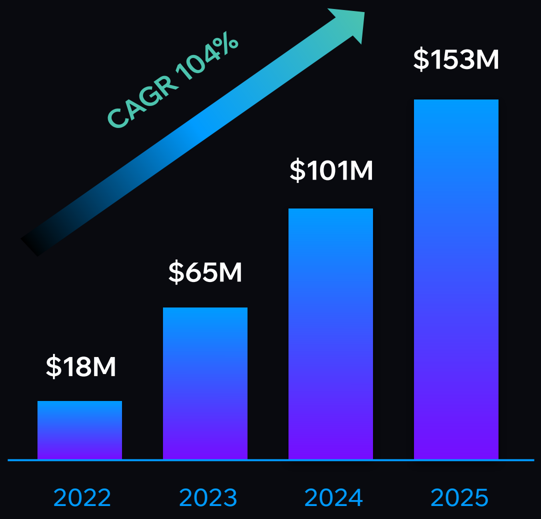
1. Adjusted EBITDA is a non-GAAP financial measure; A reconciliation from Net Income of $16M to Adjusted EBITDA $153M is presented in the Appendix.
2. Statistics are as of 12.31.25

We Have a Proven Business Model, Delivering Profitable Growth and Generating Free Cash Flow

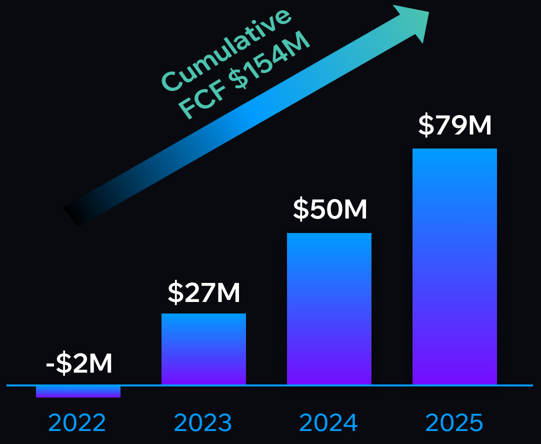
Revenue



Adj. EBITDA [3]



Free Cash Flow [3]



	2022	2023	2024	2025
NRR [1]	107%	115%	116%	124%
Net Income (Loss) [2]	-$3M	$41M	$68M	$16M
Operating Cash Flow	$14M	$41M	$70M	$99M

Note: CAGR is measured over 3 years (2022 - 2025)
1. Net Revenue Retention (NRR) is a metric we use to measure the long-term value of our brand partner relationships. See definition in Appendix.
2. 2025 Net income is inclusive of $104 million in stock-based compensation and related taxes.
3. Adjusted EBITDA, Adjusted EBITDA Margin, and Free Cash Flow are non-GAAP financial measures. See reconciliation in Appendix.

Pattern Investment Highlights

- We Solve Critical Challenges for Brands in Ecommerce
- Our Strategic Advantage is Our Data Moat and Proprietary Technology
- We Have a Low-Friction Business Model Which Aligns Incentives with Brand Partners
- We Have Multiple Levers for Continued Growth
- Our Data & Logistics Scale Improves Margins and Unlocks Alternative Monetization Opportunities

We Solve Critical Challenges for Brands in Ecommerce

Brands are under-resourced and don't have the *data*, *technology*, *expertise* or *scale* to win on their own in ecommerce

Pattern is the "easy button" for brands to unlock growth across global ecommerce marketplaces

Pattern Operates as a Thin Intelligence Layer Between Brands, Ecommerce and Consumers

BRANDS

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GLOBAL ECOMMERCE

24% of Global Retail Sales | $4.6T Global Ecommerce Market

天猫 TMALL.COM | JD.COM | TikTok Shop | macy's

Revenue = TRAFFIC × CONVERSION × PRICE × AVAILABILITY

REPEAT FOR CUSTOMER LIFETIME VALUE

GLOBAL CONSUMERS

Source: Euromonitor International Passport: Retail, 2026 edition.

Most Brands Don't Have the Technology, Scale or Resources to Optimize a Cohesive Marketplace Strategy

Brands

BRAND OPTIONS

Brands "In House"

- Limited Resources –

  "70% of brands surveyed have ecommerce teams of 10 or fewer" [1]

- Disparate Tech
- Incomplete Data
- Subscale Operations

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- Proprietary Data Moat

  66T+ data points

- Tech-First Approach

  ~480 software engineers & tech professionals

  31 patents / patents pending

- Global Footprint
- Scaled Logistics
- Low Friction Business Model

Ecommerce Marketplaces

Consumers

1. Statistic from 2024 internal survey of more than 300 North American brand leaders

We Have Streamlined Ecommerce for Our Brand Partners Through a Simple Equation

REVENUE = TRAFFIC × CONVERSION × PRICE × AVAILABILITY

We Built Our Ecommerce Acceleration Platform to Optimize Discrete Levers Across the Entire Ecommerce Equation

REVENUE = TRAFFIC × CONVERSION × PRICE × AVAILABILITY (REPEAT) CUSTOMER LIFETIME

TRAFFIC

TRAFFIC GENERATION

- INFLUENCERS
- AFFILIATES
- BRANDS
- SOCIAL PAGES
- EDUCATIONAL CONTENT
- SOCIAL MEDIA TARGETING
- DISPLAY ADS
- TEXT MARKETING
- EMAIL
- SHAREABLE CONTENT
- USER GENERATED CONTENT
- RADIO & PODCASTS
- TV & QVC
- VIDEO
- COMMERCIALS
- OUT OF HOME

DEMAND CAPTURE

- BRAND PERCEPTION
- ORGANIC RANK
- MARKETPLACE SEO
- SPONSORED ADS (GOOGLE & MARKETPLACE)
- DIGITAL SHELF POSITIONING
- SEARCH ENGINE SEO
- EDITORIALS
- TARGETING
- CONQUEST ADS
- DEFENSE ADS
- DISPLAY PRICE
- THUMBNAIL CONTENT
- STAR RATING
- REVIEW COUNT
- SHIP SPEED & COST

CONVERSION

CONTENT OPTIMIZATION

- PRODUCT QUALITY
- PRODUCT PRICE
- IMAGERY
- VIDEO
- USER GENERATED CONTENT
- TITLE & COPY
- BRAND / PRODUCT PERCEPTION
- A+ CONTENT
- COMPLETE META-DATA
- STAR RATING
- REVIEW COUNT
- SHIPPING SPEED
- SHIPPING COST
- REVIEW CONTENT
- Q&A + REVIEW RESPONSE
- A | B TESTING
- APPROPRIATE PIVOTS

BRAND CONSISTENCY

- UNPROVEN SELLERS
- UNFINISHED LISTINGS
- BAD IMAGES
- IRREGULAR QUALITY
- FAKE REVIEWS
- HIJACKED CONTENT
- CATCH-ALL VARIATIONS
- ERRATIC PRICING
- UNRELIABLE SHIPPING

PRICE

PRICE ELASTICITY

- PRICING TRAGEDY OF THE COMMONS
- PRODUCT BECOMES COMMODITY
- INCREASED UNIT VELOCITY
- MARKET UNIT PENETRATION
- PRICING & QUALITY PERCEPTION
- CUSTOMER EXPERIENCE
- COST CUTTING INCENTIVES

CROSS-CHANNEL

- SUSTAINABLE MARGIN
- CROSS CHANNEL CONSISTENCY
- CATEGORY POSITION
- QUALITY PERCEPTION
- PROMOTIONAL PLANNING
- RELIABLE FORECASTING
- MARKET SHARE
- REVENUE GROWTH
- PROFIT MAXIMIZATION

AVAILABILITY

INVENTORY MANAGEMENT

- FORECAST
- GROUND
- AIR
- OCEAN
- IMPORTS
- EXPORTS
- CROSS-DOCKING
- MARKETPLACE REQUIREMENTS
- SUPPLY SHIFTS
- DEMAND SHIFTS
- INV. STOW
- ORDERING
- WMS TECH
- OMS TECH
- TRACKING
- LAST MILE
- BUNDLES
- COLD SHIP
- OVERSIZED
- STANDARD
- HAZMAT
- EXPIRABLE

MARKETPLACE COMPLIANCE

- BUY BOX SUPPRESSION
- LISTING MARKETPLACE COMPLIANCE
- SELLER MARKETPLACE COMPLIANCE
- COUNTRY COMPLIANCE
- GRAY AREA
- RISK MITIGATION

CUSTOMER LIFETIME

CUSTOMER EXPERIENCE

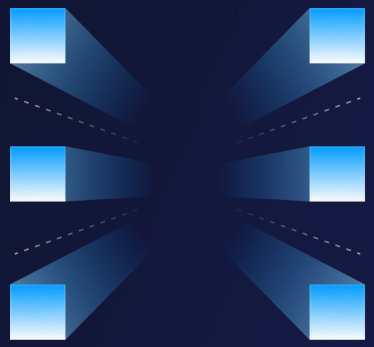
- PURCHASE EXPERIENCE
- SHIPPING SATISFACTION
- RECEIVED PRODUCT SATISFACTION
- BRAND EXPERIENCE
- PRODUCT ECOSYSTEM
- SUBSCRIBE AND SAVE OPTION

POST PURCHASE ENGAGEMENT

- FEEDBACK MONITORING & RESPONSE
- CUSTOMER SERVICE TEAM INTERACTION
- EASY REORDER
- INVITATION TO PROMOTE
- BRAND ENGAGEMENT
- PRODUCT ITERATIONS

Data Moat and Proprietary Technology

Our *66 trillion* data points strengthen our continuous optimization loops, making our models smarter and delivering measurable, repeatable impact for brand partners.



We are Building One of the Strongest Data-Driven Moats in Ecommerce

And with every data point we capture, the flywheel that powers our business gets stronger

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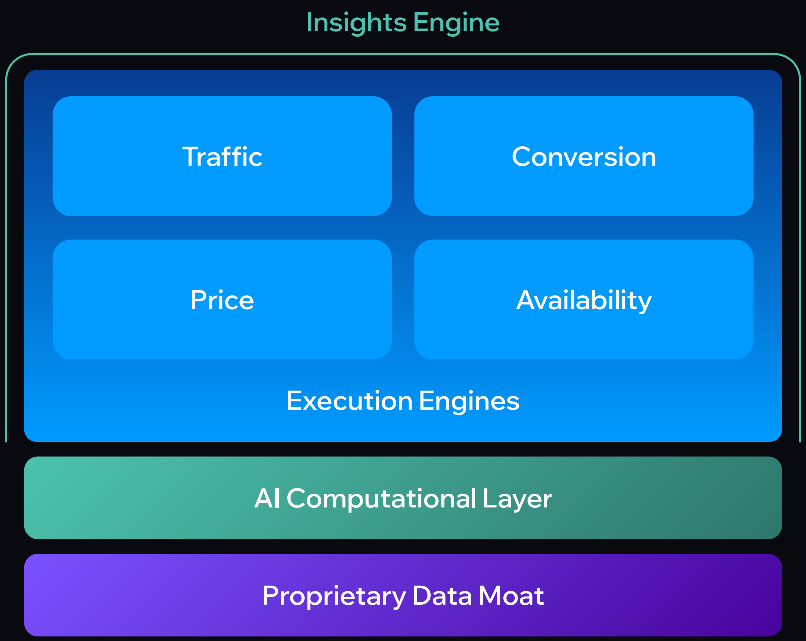


66T+ total ecommerce data points collected

31 patents / patents pending

Note: Statistics are as of 12.31.25

We are Leading the Future of Ecommerce AI Through Innovation

pattern

Backed by Proprietary Technology and AI

REVENUE =	TRAFFIC ×	CONVERSION ×	PRICE ×	AVAILABILITY
	AD TECH	SEO TECH	PROTECT	SHELF
	DESTINY	PRODUCT EXPERIENCE MGMT (PXM)	PRICE & PROMOTION	3PL SERVICES
	COMPETITIVE ANALYSIS	CONTENT BRIEF		
	SOCIAL COMMERCE	LOYALTY		
	LLM DISCOVERY	AI CONTENT AT SCALE		

31
Patents and Patents Pending

AI Computational Layer

Proprietary Data Moat

World Class Technology Features

DESTINY

Advertising Bid Changes

>13M

per day

CONTENT BRIEF

Data Points Analyzed per Content Brief

2M

AI CONTENT AT SCALE

In Beta

GEO Scorecard
The Portal
Trendvision AI
Chessboard

Note: Statistics are as of 6.30.25

Low-Friction Business Model

We monetize our technology layer by purchasing inventory directly from our brand partners and selling through global channels, creating *high-growth*, *profitable* and *cash generating* results.

When Our Brand Partners Succeed, We Succeed

Our primary monetization model of purchasing inventory focuses on low friction and aligned incentives

1

We *Buy*
Inventory

2

We *Sell* On
Global Marketplaces

3

Our *Platform Optimizes*
Everything Else

FORECASTING
FBA PREP
BUNDLING
LISTING CREATION
LISTING MAINTENANCE
CONTENT CREATION
AD STRATEGY
AI AD TECH
SEO COPYWRITING
BRAND MANAGER (SAS)
ACCOUNT HEALTH
CUSTOMER SERVICE
FULFILLMENT STRATEGY
GLOBAL LOGISTICS
CHANNEL COMPLIANCE
INTERNATIONAL EXPANSION

Low Friction Model

Aligned Incentives

Comprehensive Data

Illustrative 2025 Unit Economics: Solving for Cost of Goods Sold

	Unit Economics
Revenues (1 unit sold @ $100)	**$100**
Cost of Goods Sold	**$56**
Variable Costs (incurred per unit sold)	
Marketplace Commission	$14
Fulfillment	$15
Fixed Costs (including future investment)	
SG&A	$8
Technology	$1
	$6

Inputs driving variable costs per unit

- Specific marketplace
- Fulfillment method
- Weights/Dimensions

Note: Illustrative example shown is based on the disaggregated expenses disclosed within the Consolidated Financial Statements

Integrated Approach to Maintaining Optimal Inventory Levels

Data and Technology

- AI/ML forecasting engine
- Warehouse tech & marketplace integration
- Automated ordering tools

Operations

- Weekly ordering rhythm based on consumer sales
- Crossdock warehouse designed for speed
- Limited holding in Pattern warehouse

Contractual Protections

- Purchase price adjustment for marketplace fee changes
- Promotional funding to maintain exclusivity
- Slow moving inventory resolution paths
- Buy back inventory upon termination

5.0x

2025 Inventory Turns

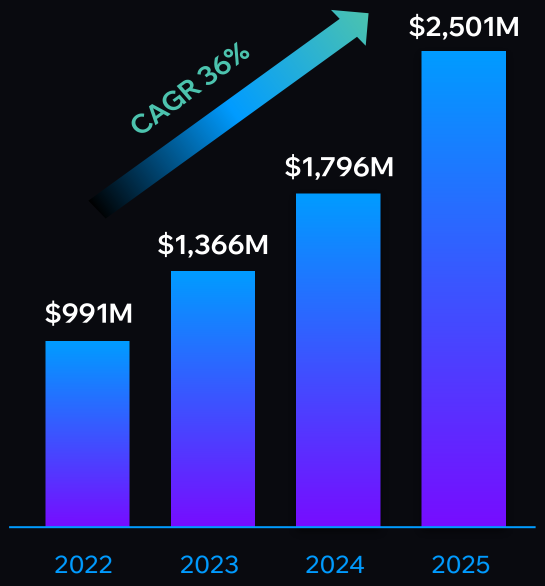
<0.2%

3 Year Avg. ('23-'25) inventory write-offs % of Revenue

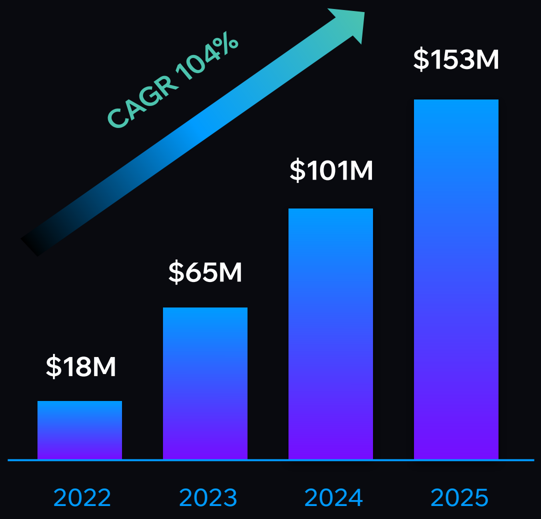
Note: Inventory Turnover is 365 / 2025 DIO. DIO: Average Inventory Balance (FYE_t, FYE_{t-1}) / FYE Cost of Goods Sold.

We Have a Proven Business Model, Delivering Profitable Growth and Generating Free Cash Flow

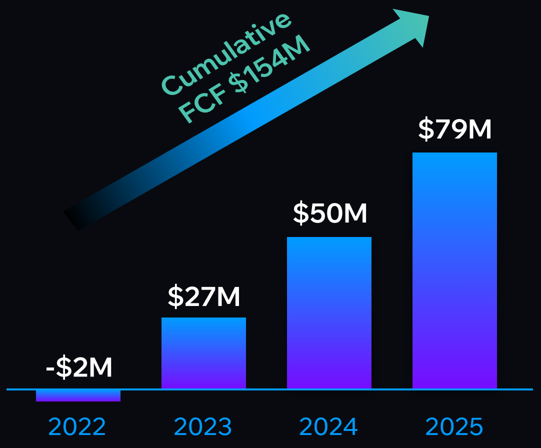
Revenue



Adj. EBITDA [3]



Free Cash Flow [3]



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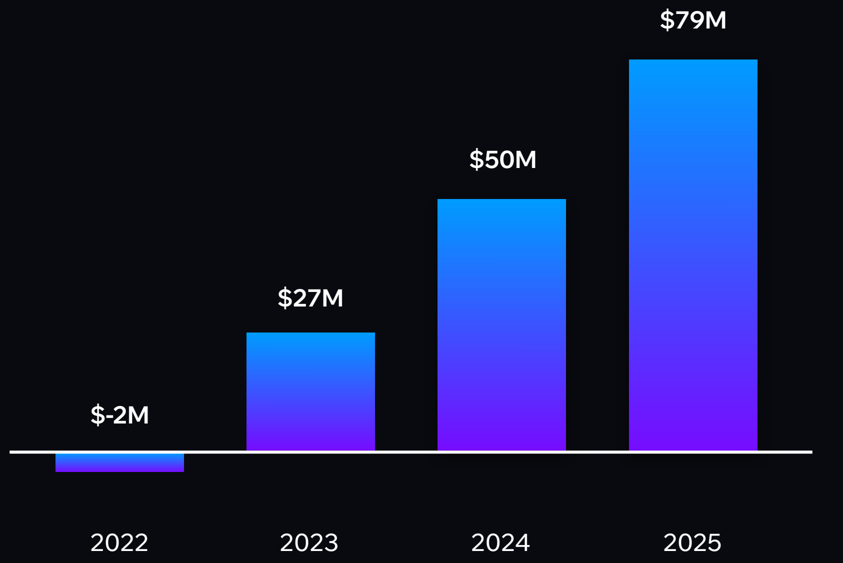
Capital Efficient Business Model with Improving Cash Conversion Cycle

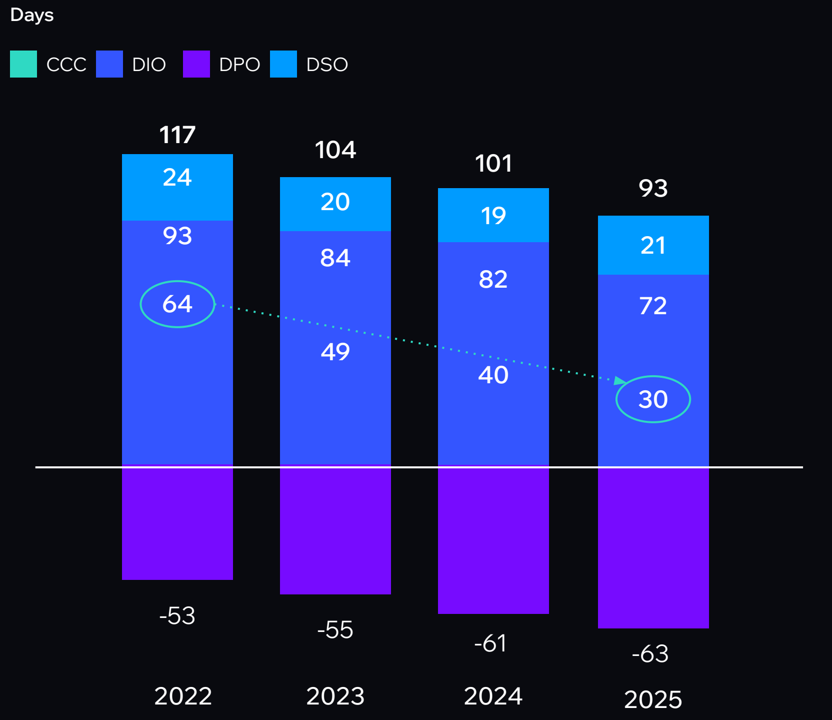
Free Cash Flow [1]



Capital Efficiency % [3]

2022	2023	2024	2025
12.6%	9.9%	8.1%	7.4%

Cash Conversion Cycle [2]



1. Free Cash Flow is a non-GAAP financial measure and is calculated by subtracting purchases of property and equipment from net cash provided by operating activities. See reconciliation in Appendix.
2. Cash Conversion Cycle (CCC) = DIO + DSO - DPO. DIO: Average Inventory Balance (FYE_t, FYE_{t-1}) / FYE Cost of goods Sold. DPO: Average Accounts Payable Balance (FYE_t, FYE_{t-1}) / FYE Cost of Goods Sold. DSO: Average Accounts Receivable Balance (FYE_t, FYE_{t-1}) / FYE Net Revenue.
3. Capital Efficiency % = (NWC (ex. Cash) + Capex) / Net Revenue. Net Working Capital (ex. Cash): Current assets - Cash & Cash Equivalents - Current Liabilities.

Multiple Levers for Continued Growth

We drive revenue growth and deliver 124% NRR with existing partners, while adding new revenue through targeted, data-driven acquisition.

Note: As referenced in the earnings call March 5, 2026

Historical Case Studies: Accelerating Existing Brand Partners Through 3 Vectors of Growth

Ecommerce Equation Optimizations

pura

- **+185% YoY Sales Growth 2024**
- **379% NRR** average of last 2 years
- **25M** Bid Search changes

New Marketplaces

feetures

- **+42% YoY Sales Growth 2024**
- **134% NRR** average of last 2 years
- Started in **2** marketplaces; expanded to **15**
- Launches: **+4** (2019), **+4** ('20), **+1** ('22), **+1** ('23), **+3** ('24)

Broader Product Selection

gaia HERBS

- **+19% YoY Sales Growth 2024**
- **130% NRR** average of last 2 years
- **Expanded Product Ranges** in 2022 (Gaia Pro) & 2023 (Salus)

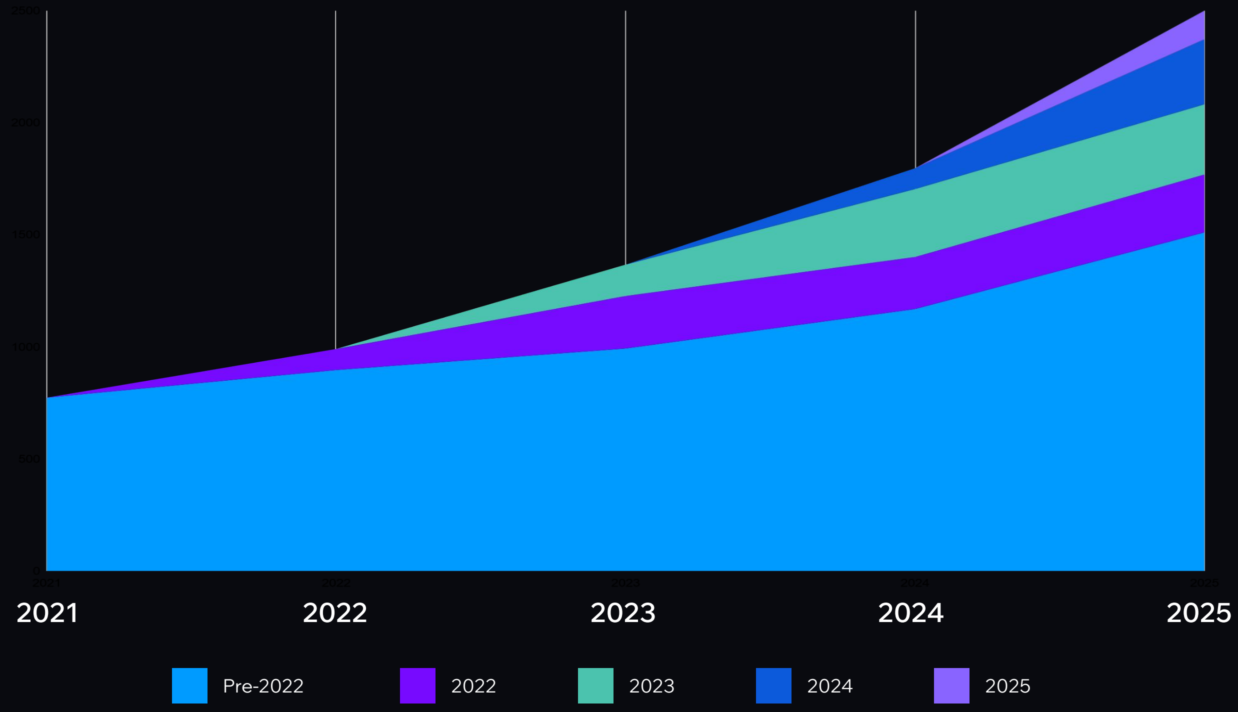
Note: Net Revenue Retention (NRR) - We calculate NRR by comparing revenue attributable to our brand partners in the current trailing 12-month period to that of the previous trailing 12-month period. For the purpose of the NRR calculation, we only include brand partners that, as of the measurement date, have been with Pattern for more than twelve months since we first generated over $1,000 in revenue attributable to such brand partner.

Continued Expansion with Existing Partners Demonstrates the Value of Our Platform

2025 NRR

124%

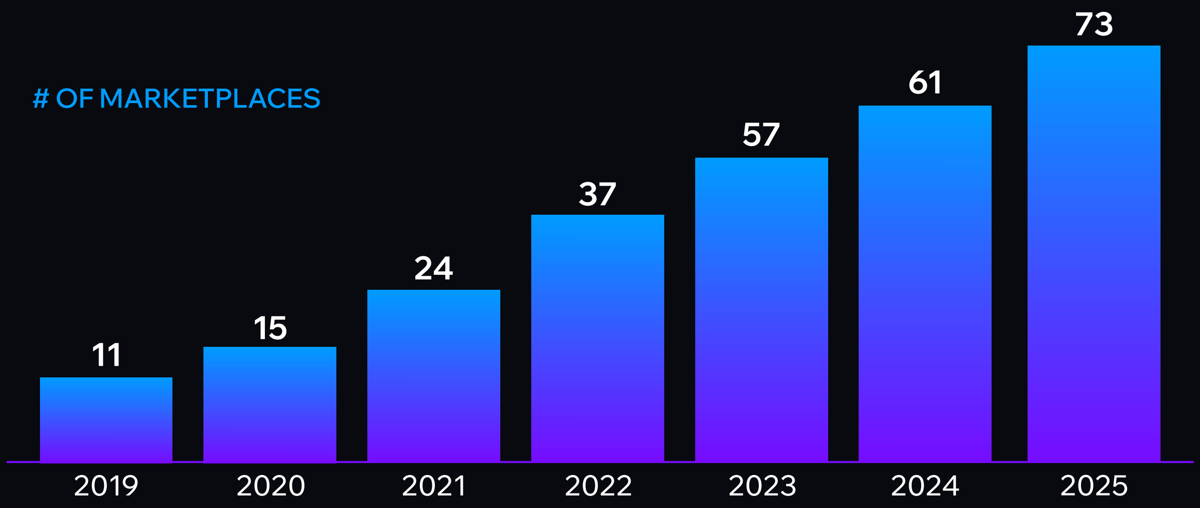
COHORT REVENUE OVER TIME



Significant Progress Diversifying Across New Marketplaces and Geographies

% of Pattern's Revenues in US (2025)

89%



Key Marketplaces Added

- 2019: ebay, noon, Walmart
- 2021: target, 天猫 TMALL.COM, JD.COM, 考拉海购 KAOLA.com
- 2022: bol.com, catch, Lazada
- 2023: KOHL'S, OTTO, Kroger, kidzwant 孩子王, kwai, TikTok Shop, mercado libre, belk, macy's, Meituan, 小红书 RED, 爱库存
- 2024: zalando, allegro, BEST BUY, HEARST
- 2025: coupang, amazon.ie, Walmart.ca, bol.com BE, MediaMarkt, NORDSTROM, NAVER, zalando (multiple)

Note: Key marketplaces added includes net new marketplaces each year.

New Brand Partner Opportunity

Currently Targeting $460B GMV with Category Diversification

Pattern <1% Penetration of Targeted GMV[1]

PATTERN 2025
$2.5B
0.5%[(1)]

GMV TARGETED $460B[2]

Pets	Sports & Outdoors	Consumer Electronics
Home & Lifestyle	Clothing, Shoes & Jewelry	Other
Health & Wellness	Beauty & Personal Care	

1. Pattern penetration represents 2025 Revenue as a percent of total Target GMV of $460B. Target GMV is the $460B Sales Pipeline as referenced in the earnings call March 5th 2026.
2. There can be no assurance that we will pursue, engage or enter into agreements with any of the brands that comprise this gross merchandise value target

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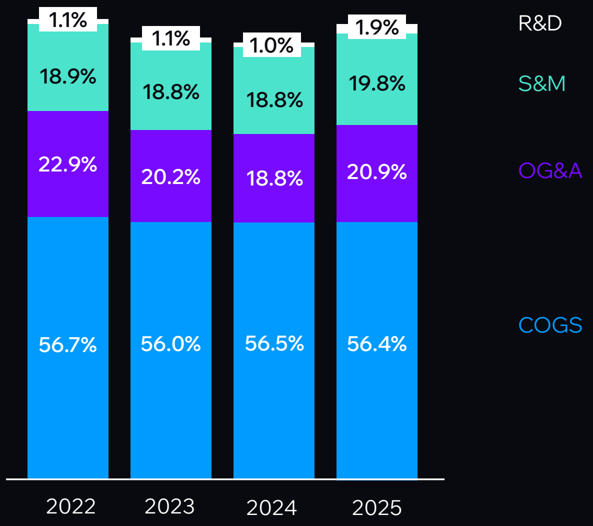
Improve Margins and Unlock Monetization Opportunities

Driving *scale* and *competitive advantage* through proprietary data, optimized fulfillment, and ecommerce expertise.

Full Year GAAP Expenses and Disaggregated Expenses

GAAP Operating Expenses

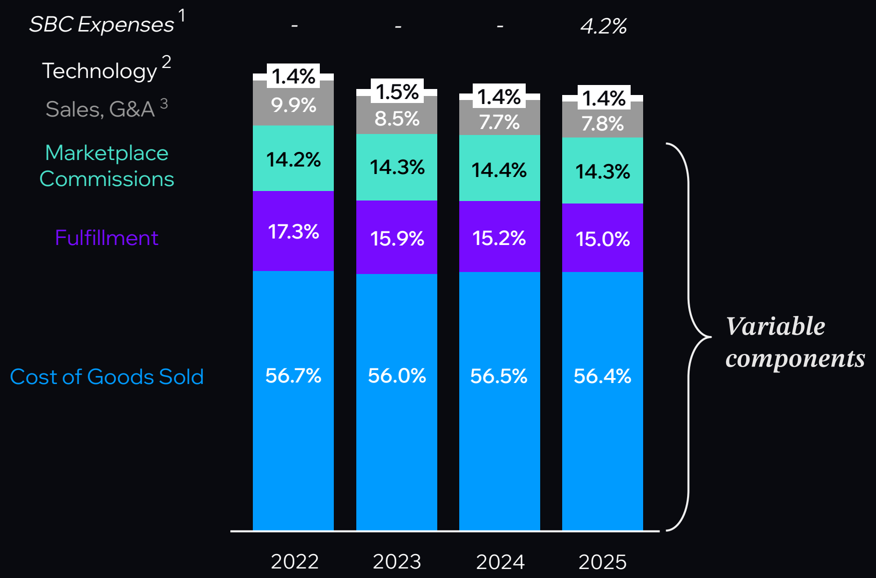
(% of revenue)



Net Income %	-0.3%	3.0%	3.8%	0.6%

Disaggregated Expenses

(% of revenue)



Adj. EBITDA %[4]	1.8%	4.7%	5.6%	6.1%

1. Stock-based compensation and related taxes was $104 million in 2025.
2. Technology includes internal-use software development amortization expenses.
3. Sales, G&A includes indirect IPO costs of $6M in 2025.
4. Adjusted EBITDA and Adjusted EBITDA Margin are non-GAAP financial measures. See reconciliation in Appendix.

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CORE PRODUCT

Marketplace Accelerators

- Global 3P Accelerator
- 1P Accelerator

EMERGING OFFERINGS

Software

- Creators
- PXM

Fulfillment

- Marketplace Prep
- Middle Mile
- DTC

Core Growth

Monetizing excess capacity

Appendix

Definitions: Key Operating Metrics and Non-GAAP Financial Measures

Net Revenue Retention (NRR) is an important metric to measure the long-term value of our brand partner relationships. In any given period, we calculate NRR by comparing total revenue attributable to all existing brand partners in the current trailing 12-month period to that of the previous trailing 12-month period. This metric, expressed as a percentage, provides valuable insight into the accelerated growth delivered through our platform, the effectiveness of our brand expansion strategies and our ability to deepen relationships with existing brand partners. For the purpose of our NRR calculation, we only include brand partners that, as of the measurement date, have been with Pattern for more than twelve months since we first generated over $1,000 in revenue attributable to such brand partner. Additionally, for those existing brand partners that, as of the measurement date, have been with Pattern for more than twelve full months but less than 24 full months since we first generated over $1,000 in revenue attributable to such brand partner, we only include current period revenue for the corresponding months in the current period for which the brand partner had attributable revenue in the previous period.

Non-GAAP Financial Measures

This presentation contains non-GAAP financials measures, including adjusted EBITDA and free cash flow, which are financial measures that either exclude or include amounts that are not excluded or included in the most directly comparable measures calculated and presented in accordance with U.S. generally accepted accounting principles ("GAAP") and other key operational metrics used by management to evaluate our business. These measures have limitations as an analytical tool and should not be considered in isolation, or as a substitute for the Company's results as reported under GAAP. Because not all companies calculate non-GAAP financial information identically (or at all) or use the same methodology for certain key operational metrics, the presentations herein may not be comparable to other similarly titled measures used by other companies. The Company's presentation of such measures, which may include adjustments to exclude unusual or non-recurring items, should not be construed as an inference that the Company's future results will be unaffected by other unusual or non-recurring items. Further, such non-GAAP financial information of the Company should be considered in addition to, and not as superior to or as a substitute for, the historical consolidated financial statements of the Company prepared in accordance with GAAP. See the appendix for a reconciliation of the non-GAAP financial measures used in this presentation to the most directly comparable GAAP financial measure and for descriptions of certain of our key operational metrics.

We calculate Adjusted EBITDA, a non-GAAP financial measure, as net income (loss) excluding depreciation and amortization; interest income (expense), net; provision (benefit) from income taxes; share-based compensation expense and related taxes; the stock amendment expense; indirect initial public offering costs; and other recurring and nonrecurring items that we do not consider representative of our underlying operations. We believe it is useful to exclude charges, such as depreciation and amortization and share-based compensation expense from our Adjusted EBITDA because the amount of such expenses in any specific period may not directly correlate to the underlying performance of our business operations. We believe it is useful to exclude interest income (expense), net; provision (benefit) from income taxes; and other items that are not components of our core business operations. Non-GAAP financial measures such as Adjusted EBITDA should not be considered in isolation or as an alternative to net income (loss) or any other measure of financial performance calculated and prescribed in accordance with GAAP. In addition, Adjusted EBITDA may not be comparable to similarly titled measures in other organizations because other organizations may not calculate Adjusted EBITDA in the same manner as we do, thus limiting its usefulness as a comparative measure.

Free cash flow is a non-GAAP financial measure that is calculated as net cash provided by or used in operating activities reduced by purchases for property and equipment. We believe free cash flow is a useful measure to evaluate the cash impact of the operations of the business including purchases of property and equipment which are a necessary component of our ongoing operations.

We define trailing twelve months ("TTM") free cash flow as net cash provided by operating activities less capital expenditures for the most recent twelve consecutive months.

Illustrative Net Revenue Retention Calculation Example

Revenue

Cohort Timeline		Year 1 Q1	Year 1 Q2	Year 1 Q3	Year 1 Q4	Year 2 Q1	Year 2 Q2	Year 2 Q3	Year 2 Q4
Pre-Year 1	Q4	10	10	10	10	12	12	12	12
Year 1	Q1	10	10	10	10	12	12	12	12
	Q2		10	10	10	12	12	12	12
	Q3			10	10	12	12	12	12
	Q4				10	12	12	12	12
Year 2	Q1					12	12	12	12
	Q2						12	12	12
	Q3							12	12
	Q4								12

'Like for Like' Net Revenue Retention

Numerator [1]	168
Denominator [2]	140
NRR	120%

New Brand Partner Revenue [3]

1. Numerator: Total revenue attributable to all existing brand partners in the current trailing 12-month period.
2. Denominator: Total revenue attributable to all existing brand partners in the previous trailing 12-month period.
3. New Brand Partner Revenue: Attributable to brand partners that have been with Pattern for less than 12 months and/or have not achieved at least $1,000 in monthly revenue (excluded from NRR calculation).

Summarized Income Statement

(in millions)

	FY2022	FY2023	FY2024	FY2025	Q4 2024	Q4 2025
Revenues	$991	$1,366	$1,796	$2,501	$515	$723
Operating expenses:						
Cost of goods sold	$562	$765	$1,015	$1,411	$295	$409
Operations, general and administrative	$227	$276	$339	$523	$95	$141
Sales and marketing	$187	$258	$338	$496	$97	$137
Research and development	$11	$15	$18	$46	$5	$10
Total operating expenses	$987	$1,314	$1,709	$2,476	$492	$697
Operating income	**$4**	**$53**	**$87**	**$25**	**$23**	**$26**
Net (loss) income	**($3)**	**$41**	**$68**	**$16**	**$18**	**$29**
EBITDA(1)	**$8**	**$66**	**$100**	**$9**	**$27**	**$30**
Adjusted EBITDA(1)	**$18**	**$65**	**$101**	**$153**	**$27**	**$43**
Adj. EBITDA Margin(1)	*1.8%*	*4.7%*	*5.6%*	*6.1%*	*5.2%*	*5.9%*

Note: Amounts are presented in millions and rounded. As a result, subtotals and totals may not foot due to rounding.
(1) EBITDA, Adjusted EBITDA, and Adjusted EBITDA Margin are non-GAAP financial measures. A reconciliation from Net Income to EBITDA and Adjusted EBITDA is presented on the following slide.

Adj. EBITDA and Free Cash Flow Reconciliation

Adj. EBITDA Reconciliation (in millions)

	FY2022	FY2023	FY2024	FY2025
Net (loss) income	**($3)**	**$41**	**$68**	**$16**
Add (deduct):				
Depreciation and amortization	$9	$12	$15	$17
Interest (income) expense, net	$1	($3)	($6)	($7)
Provision for income taxes	$1	$15	$23	($17)
EBITDA	$8	$66	$100	$9
Other:				
Share-based compensation expense and related taxes	–	($0)	–	$104
Stock amendment expense	–	–	–	$33
Initial public offering costs	$1	$1	$1	$6
Other	$9	($1)	–	$1
Adj. EBITDA	**$18**	**$65**	**$101**	**$153**
Revenue	**$991**	**$1,366**	**$1,796**	**$2,501**
Adj. EBITDA Margin	**1.8%**	**4.7%**	**5.6%**	**6.1%**

Free Cash Flow Reconciliation (in millions)

	FY2022	FY2023	FY2024	FY2025
Net cash provided by (used) operating activities	$14	$41	$70	$99
Purchases of property and equipment	($16)	($14)	($20)	($20)
Free Cash Flow	**($2)**	**$27**	**$50**	**$79**

Note: Amounts are presented in millions and rounded. As a result, subtotals and totals may not foot due to rounding.

Summarized Balance Sheet

(in millions)

	FY2024	FY2025
Assets		
Current Assets		
Cash and cash equivalents	$176	$289
Accounts receivable	$107	$177
Inventory	$264	$295
Other current assets	$11	$32
Total Current Assets	**$558**	**$793**
Non Current Assets		
Property and equipment, net	$35	$41
Other non-current assets	$71	$114
Total Assets	**$664**	**$948**

	FY2024	FY2025
Liabilities		
Current Liabilities		
Accounts payable	$212	$275
Accrued expenses	$38	$54
Other current liabilities	$8	$10
Total Current Liabilities	**$258**	**$339**
Non Current Liabilities	**$27**	**$28**
Total Liabilities	**$285**	**$367**
Convertible Preferred Stock	**$271**	**–**
Total Equity	**$109**	**$581**
Total Liabilities, CPS and Equity	**$664**	**$948**

Thank You